

# *Seminole County Public Schools*

*The mission of the Seminole County Public Schools is to ensure that all students acquire the knowledge, skills, and attitudes necessary to be successful in adult life.*



**Walker Elementary School**

***School Improvement Plan 2012-2013***

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# EVALUATION OF SCHOOL IMPROVEMENT PLAN 2011-2012

| Reading Goals (accountability group)  |          | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---------------------------------------|----------|---------|-------|----------|--------|-------------|
| Proficiency Level 3+                  |          | 91.3%   | +2%   | 93.3%    | 78.9%  | N           |
| High standards Level 4+               |          | 56.5%   | +7%   | 63.5%    | 51.0%  | N           |
| Proficiency Level 3+ in AYP subgroups |          |         |       |          |        |             |
|                                       | White    | 93.2%   | +2%   | 95.2%    | 82.4%  | N           |
|                                       | Black    | 79.3%   | +5%   | 84.3%    | 54.8%  | N           |
|                                       | Hispanic | 87.7%   | +2%   | 89.7%    | 72.8%  | N           |
|                                       | ELL      | 86.7%   | +2%   | 88.7%    | 33.3%  | N           |
|                                       | SWD      | 75.0%   | +5%   | 80.0%    | 68.4%  | N           |
|                                       | ED       | 84.0%   | +2%   | 86.0%    | 61.0%  | N           |
| Learning Gains                        |          | 71.2%   | +5%   | 76.2%    | 73.7%  | N           |
| Lowest 25% making Learning Gains      |          | 77.5%   | +2%   | 79.5%    | 67.2%  | N           |
| Learning Gains Levels 4/5             |          | 60.0%   | +2%   | 80.0%    | 91.6%  | Y           |
| Learning Gains in AYP subgroups       |          |         |       |          |        |             |
|                                       | White    | 70.8%   | +5%   | 75.8%    | 74.6%  | N           |
|                                       | Black    | 71.4%   | +5%   | 76.4%    | 60.9%  | N           |
|                                       | Hispanic | 66.7%   | +5%   | 71.7%    | 75.9%  | Y           |
|                                       | ELL      | 58.3%   | +5%   | 63.3%    | 66.7%  | Y           |
|                                       | SWD      | 71.1%   | +5%   | 76.1%    | 69.1%  | N           |
|                                       | ED       | 75.4%   | +5%   | 80.4%    | 66.3%  | N           |

| Math Goals (accountability group)     |          | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---------------------------------------|----------|---------|-------|----------|--------|-------------|
| Proficiency Level 3+                  |          | 86.3%   | +3%   | 89.3%    | 70.1%  | N           |
| High standards Level 4+               |          | 56.0%   | +7%   | 63.0%    | 42.4%  | N           |
| Proficiency Level 3+ in AYP subgroups |          |         |       |          |        |             |
|                                       | White    | 91.5%   | +2%   | 93.5%    | 74.5%  | N           |
|                                       | Black    | 59.3%   | +15%  | 74.3%    | 38.7%  | N           |
|                                       | Hispanic | 76.7%   | +5%   | 81.7%    | 63.0%  | N           |
|                                       | ELL      | 60.0%   | +20%  | 80.0%    | 33.3%  | N           |
|                                       | SWD      | 75.0%   | +5%   | 80.0%    | 62.0%  | N           |
|                                       | ED       | 74.5%   | +5%   | 79.5%    | 50.8%  | N           |
| Learning Gains                        |          | 72.3%   | +5%   | 77.3%    | 69.9%  | N           |

|                                  |          |        |     |        |       |   |
|----------------------------------|----------|--------|-----|--------|-------|---|
| Lowest 25% making Learning Gains |          | 75.3%  | +2% | 77.3%  | 63.5% | N |
| Learning Gains Levels 4/5        |          | 100.0% | +0% | 100.0% | 90.8% | N |
| Learning Gains in AYP subgroups  |          |        |     |        |       |   |
|                                  | White    | 71.9%  | +5% | 76.9%  | 71.6% | N |
|                                  | Black    | 71.4%  | +5% | 76.4%  | 65.2% | N |
|                                  | Hispanic | 73.7%  | +5% | 78.7%  | 66.7% | N |
|                                  | ELL      | 66.7%  | +5% | 71.7%  | 50.0% | N |
|                                  | SWD      | 76.3%  | +5% | 81.3%  | 72.7% | N |
|                                  | ED       | 66.2%  | +5% | 71.2%  | 64.1% | N |

| Writing Goals (accountability group)      |          | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---|----------|---------|-------|----------|--------|-------------|
| Proficiency Score 4.0+                    |          | 90.2%   | +2%   | 92.2%    | 82.2%  | N           |
| High standards Score 6.0                  |          | 3.0%    | +3%   | 6.0%     | 0.0%   | N           |
| Proficiency Score 4.0+ in AYP subgroups   |          |         |       |          |        |             |
|   | White    | 85.4%   | +3%   | 88.4%    | 80.3%  | N           |
|   | Black    | 100.0%  | +0%   | 100.0%   | 78.9%  | N           |
|   | Hispanic | 100.0%  | +0%   | 100.0%   | 92.0%  | N           |
|   | ELL      | 100.0%  | +0%   | 100.0%   | 100.0% | Y           |
|   | SWD      | 100.0%  | +0%   | 100.0%   | 57.7%  | N           |
|   | ED       | 87.5%   | +2%   | 89.5%    | 75.5%  | N           |
| High standards Score 6.0 in AYP subgroups |          |         |       |          |        |             |
|   | White    | 3.4%    | +2%   | 5.4%     | 0.0%   | N           |
|   | Black    | 0%      | +2%   | 2.0%     | 0.0%   | N           |
|   | Hispanic | 0%      | +2%   | 2.0%     | 0.0%   | N           |
|   | ELL      | 0%      | +2%   | 2.0%     | 0.0%   | N           |
|   | SWD      | 0%      | +2%   | 2.0%     | 0.0%   | N           |
|   | ED       | 0%      | +2%   | 2.0%     | 0.0%   | N           |

| Science Goals (ES and MS accountability groups) |          | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---|----------|---------|-------|----------|--------|-------------|
| Proficiency Level 3+                            |          | 79.4%   | +3%   | 82.4%    | 73.8%  | N           |
| High standards Level 4+                         |          | 30.2%   | +7%   | 37.2%    | 32.2%  | N           |
| Proficiency Level 3+ in AYP subgroups           |          |         |       |          |        |             |
|   | White    | 85.7%   | +2%   | 87.7%    | 79.4%  | N           |
|   | Black    | 37.5%   | +25%  | 62.5%    | 60.0%  | N           |
|   | Hispanic | 66.7%   | +5%   | 71.7%    | 53.3%  | N           |
|   | ELL      | 66.7%   | +5%   | 71.7%    | 50.0%  | N           |
|   | SWD      | 0%      | +50%  | 50.0%    | 80.0%  | Y           |
|   | ED       | 65.2%   | +5%   | 70.2%    | 58.5%  | N           |
| High standards Level 4+ in AYP subgroups        |          |         |       |          |        |             |

|  |          |       |      |       |       |   |
|--|----------|-------|------|-------|-------|---|
|  | White    | 28.6% | +5%  | 33.6% | 38.2% | Y |
|  | Black    | 25.0% | +5%  | 30.0% | 40.0% | Y |
|  | Hispanic | 20.8% | +5%  | 25.8% | 13.3% | N |
|  | ELL      | 16.7% | +5%  | 27.7% | 0.0%  | N |
|  | SWD      | 0%    | +20% | 20.0% | 50.0% | Y |
|  | ED       | 17.4% | +5%  | 22.4% | 24.4% | Y |

| Advanced Coursework Goals            | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|--------------------------------------|---------|-------|----------|--------|-------------|
| Participation in advanced coursework | 16%     | +6%   | 22%      | 75.0%  | Y           |
| Performance in advanced coursework   | 94%     | +2%   | 96%      | 100.0% | Y           |

| Discipline Goals   | Male      |       |            |          |             | Female   |       |            |          |             |
|--|-----------|-------|------------|----------|-------------|----------|-------|------------|----------|-------------|
|  | Current % | % +/- | Expected % | Actual % | Met (Y,N,P) | Current% | % +/- | Expected % | Actual % | Met (Y,N,P) |
| Discipline referrals (duplicated)<br>Subgroup: Black Males   | 37%       | -12%  | 25%        | 37.5%    | N           | 10%      | -5%   | 5%         | 10%      | N           |
| Out-of-school suspensions (unduplicated)<br>Subgroup: ED/FRL | 80%       | -40%  | 40%        | 71.4%    | P           | 1%       | -1%   | 0%         | 1%       | P           |

| Graduation/On-Time Promotion/At-Risk Graduation Goals         | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---|---------|-------|----------|--------|-------------|
| Students graduating or advancing with age-level peers         | 94%     | +2%   | 96.0%    | 100.0% | Y           |
| At-Risk students graduating or advancing with age-level peers | 85%     | +5%   | 90.0%    | 100.0% | Y           |

| Extracurricular Activities Goal(s)                  | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---|---------|-------|----------|--------|-------------|
| Reduce disparity in representation of AYP subgroups |         |       |          |        |             |
| Activity and subgroup: TV Production/Black          | 10.0%   | 10.0% | 20.0%    | 10.0%  | N           |

| School Defined Goal(s)  | Current | % +/- | Expected | Actual | Met (Y,N,P) |
|---|---------|-------|----------|--------|-------------|
| Communicate the positive benefits of the Parent Portal of Skyward | 30.3%   | 69.7% | 100.0%   | 80.0%  | N           |

### Goal Summary

**Number of Goals Met: 13**

**Number Not Met: 56**

**Number Partially Met: 1**

## **CARRY OVER GOALS 2012-2013**

Joan Walker Elementary will continue to provide 100% of the students the opportunity to enhance their knowledge and fitness by participating in daily physical activity and nutrition lessons. The fitness level of America's youth is a national concern. Therefore, it is important to teach students about health and fitness as a life skill. All students will be provided the opportunity to enhance their knowledge and fitness levels by participating in daily physical activity and nutrition activities. Joan Walker will continue to implement Physical Education for 150 minutes per week as mandated by the state. JWES will also add a fitness trail along our field so that students and community members can use the new fitness trail at their leisure. This will enhance our efforts in wellness and exercise. In addition, Joan Walker will continue to incorporate the following: Physical Best Assessments, Cross Country Club, health and fitness communications on school news and/or in school newsletters and assemblies on health related topics.

## READING GOALS

**Aligned with Strategic Plan System Initiative B**

- Reading Goal #1:** To increase the percent of accountability group students achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Reading
- Reading Goal #2:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Reading
- Reading Goal #3:** To increase the percent of accountability group students achieving high standards (Level 4+) on the 2013 FCAT 2.0 Reading
- Reading Goal #4:** To increase the percent of accountability group students making Learning Gains on the 2013 FCAT 2.0 Reading
- Reading Goal #5:** To increase the percent of accountability group students in Lowest 25% making Learning Gains on the 2013 FCAT 2.0 Reading
- Reading Goal #6:** To increase the percent of accountability group students increasing a Level (Level 3 to 4, 4 to 5, 3 to 5) on the 2013 FCAT 2.0 Reading
- Reading Goal #7:** To increase the percent of accountability group students in Levels 4/5 making Learning Gains on the 2013 FCAT 2.0 Reading
- Reading Goal #8:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) making Learning Gains on the 2013 FCAT 2.0 Reading

| Reading Goals 1 thru 8   | Current % | # of #    | % +/- | Expected % |
|--|-----------|-----------|-------|------------|
| 1. Proficiency Level 3+  | 78.9%     | 311 / 394 | 3.0%  | 81.9%      |
| 2. Proficiency Level 3+ in subgroups:                                  |           |           |       |            |
| White  | 82.4%     | 210 / 255 | 3.0%  | 85.4%      |
| Black  | 54.8%     | 17 / 31   | 3.0%  | 57.8%      |
| Hispanic   | 72.8%     | 59 / 81   | 3.0%  | 75.8%      |
| ELL  | 33.3%     | 3 / 9     | 3.0%  | 36.3%      |
| SWD  | 68.4%     | 54 / 79   | 3.0%  | 71.4%      |
| ED   | 61.0%     | 72 / 118  | 3.0%  | 64.0%      |
| 3. High standards Level 4+   | 51.0%     | 201 / 394 | 3.0%  | 54.0%      |
| 4. Learning Gains  | 73.7%     | 196 / 266 | 3.0%  | 76.7%      |
| 5. Lowest 25% making Learning Gains                                    | 67.2%     | 45 / 67   | 3.0%  | 70.2%      |
| 6. Learning Gains increase a level (Level 3 to 4, 4 to 5, 3 to 5) *new | 32.1%     | 42 / 266  | 3.0%  | 35.1%      |
| 7. Learning Gains Levels 4/5   | 91.6%     | 120 / 131 | 3.0%  | 94.6%      |
| 8. Learning Gains in subgroups:  |           |           |       |            |
| White  | 74.6%     | 126 / 169 | 3.0%  | 77.6%      |
| Black  | 60.9%     | 14 / 23   | 3.0%  | 63.9%      |
| Hispanic   | 75.9%     | 41 / 54   | 3.0%  | 78.9%      |
| ELL  | 66.7%     | 4 / 6     | 3.0%  | 69.7%      |
| SWD  | 69.1%     | 38 / 55   | 3.0%  | 72.1%      |
| ED   | 66.3%     | 61 / 92   | 3.0%  | 69.3%      |



**Action Plan**

| Strategy   | Reading Goal Number(s) | Anticipated Barriers      | Person(s) Responsible                                | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies (DA, FCAT, EOC, etc.) | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|------------------------|---------------------------|--|---|---|--|
| 1. Administer SCPS approved screening and diagnostic assessments (Discovery Ed, DAR, SRI, PSI, PASI, FCAT). Provide teachers a substitute or release time for administering the assessments, as well as, training on how to utilize the data needed for RtI interventions as outlined in Addendum 1. | 1,2,3,4,5,6            | Lack of funding, training | Admin, Teachers                                      | Ongoing   | DE, DAR, SRI, PSI, PASI, FCAT                     | (im), (t)  |
| 2. Provide tutorial program during the school day to address mastery of NGSSS and implementing AR, SIPPS and Making Meaning.   | 3,5,7                  | Lack of funding           | Admin, Teachers                                      | Ongoing   | DE, DAR, SRI, PSI, PASI, FCAT                     | (b)  |
| 3. Provide parent education in reading. (FCAT 2.0 Curriculum Parent Night, Hurricane Hearts, Literacy website)   | 3,5,7                  | Funding, internet access  | Admin, Teachers                                      | Ongoing   | Surveys   | (st)   |
| 4. Utilize the Literacy Leadership Team. (See Addendum 2 – Literacy Leadership Team)   | 3,5,7                  | Funding, training         | Admin, Teachers                                      | Ongoing   | Surveys   | (b), (im),(or)   |
| 5. Provide small group instruction through guided reading groups, Walk to Success intervention, and technology programs such as Fast ForWord, Read About, AR, SIPPS, Making Meaning and Tune in to Reading.  | 3,5,7                  | Beliefs, resources        | Admin, Teachers, Dividends, Instructional Assistants | Ongoing   | DE, DAR, SRI, PSI, PASI, FCAT                     | (or)   |
| 6. Implement the SCPS Curriculum Toolbox plans for all grade levels including additional resources such as <u>The Comprehension Toolkit</u> by S. Harvey & A. Goudvis (3-5).   | 1-7                    | Resources                 | Admin, Teachers                                      | Ongoing   | DE, DAR, SRI, PSI, PASI, FCAT                     | (b),(im), (or)   |

**RESOURCES:** Budget (b) Instructional Materials (im) Other Resources (or) Staffing (st) Student Support Service (sss) Technology (tech) Title I,II,III (TI, TII, TIII) Training (t)

\*For the “C” schools only a mid-year data analysis will be submitted as an addendum.

## MATH GOALS

**Aligned with Strategic Plan System Initiative B**

**(Elementary and Middle School FCAT)**

- Math Goal #1:** To increase the percent of accountability group students achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Math
- Math Goal #2:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Math
- Math Goal #3:** To increase the percent of accountability group students achieving high standards (Level 4+) on the 2013 FCAT 2.0 Math
- Math Goal #4:** To increase the percent of accountability group students making Learning Gains on the 2013 FCAT 2.0 Math
- Math Goal #5:** To increase the percent of accountability group students in Lowest 25% making Learning Gains on the 2013 FCAT 2.0 Math
- Math Goal #6:** To increase the percent of accountability group students increasing a Level (Level 3 to 4, 4 to 5, 3 to 5) on the 2013 FCAT 2.0 Math
- Math Goal #7:** To increase the percent of accountability group students in Levels 4/5 making Learning Gains on the 2013 FCAT 2.0 Math
- Math Goal #8:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) making Learning Gains on the 2013 FCAT 2.0 Math

| Math Goals 1 thru 8   | Current % | # of #    | % +/- | Expected % |
|---|-----------|-----------|-------|------------|
| 1. Proficiency Level 3+   | 70.1%     | 276 / 394 | 3.0%  | 73.1%      |
| 2. Proficiency Level 3+ in subgroups:                                     |           |           |       |            |
| White   | 74.5%     | 190 / 255 | 3.0%  | 77.5%      |
| Black   | 38.7%     | 12 / 31   | 3.0%  | 41.7%      |
| Hispanic  | 63.0%     | 51 / 81   | 3.0%  | 66.0%      |
| ELL   | 33.3%     | 3 / 9     | 3.0%  | 36.0%      |
| SWD   | 62.0%     | 49 / 79   | 3.0%  | 65.0%      |
| ED  | 50.8%     | 60 / 118  | 3.0%  | 53.8%      |
| 3. High standards 4+  | 42.4%     | 167 / 394 | 3.0%  | 45.4%      |
| 4. Learning Gains   | 69.9%     | 186 / 266 | 3.0%  | 72.9%      |
| 5. Lowest 25% making Learning Gains                                       | 63.5%     | 40 / 63   | 3.0%  | 66.5%      |
| 6. Learning Gains increase a level<br>(Level 3 to 4, 4 to 5, 3 to 5) *new | 44.2%     | 53 / 266  | 3.0%  | 47.2%      |
| 7. Learning Gains Levels 4/5  | 90.8%     | 109 / 120 | 3.0%  | 93.8%      |
| 8. Learning Gains in subgroups:   |           |           |       |            |
| White   | 71.6%     | 121 / 169 | 3.0%  | 74.6%      |
| Black   | 65.2%     | 15 / 23   | 3.0%  | 68.2%      |
| Hispanic  | 66.7%     | 36 / 54   | 3.0%  | 69.7%      |
| ELL   | 50.0%     | 3 / 6     | 3.0%  | 53.0%      |
| SWD   | 72.7%     | 40 / 55   | 3.0%  | 75.7%      |
| ED  | 64.1%     | 59 / 92   | 3.0%  | 67.1%      |

**Action Plan**

| Strategy   | Math Goal Number(s) | Anticipated Barriers  | Person(s) Responsible     | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies (DA, FCAT, EOC, etc.) | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|---------------------|-----------------------|---------------------------|---|---|--|
| 1. Conduct beginning, mid-year, and end of year assessments at each grade level to determine instructional needs of the students.                        | 1-7                 | Resources, technology | Admin. & Teachers         | Baseline, mid-year, end of year                             | DE, FCAT  | or, st   |
| 2. Continue Discovery Ed Item Analysis Trainings for teachers, focusing on monitoring skill acquisition progress and providing differential instruction. | 1-7                 | Resources, Technology | Admin. & Teachers         | Ongoing   | DE, DA item analysis spreadsheets                 | tech, or, st   |
| 3. Disseminate FCAT 2.0 information and grade level expectations to parents via FCAT Curriculum Parent Night.  | 1-7                 | Resources             | Admin. & Teachers         | Ongoing   | FCAT  | st, or   |
| 4. Expand use of “Writing in Math” strategies and emphasize the use of math language.  | 1-7                 | Budget                | Admin. & Teachers         | Ongoing   | Lesson plans, classroom observations              | b, im, or  |
| 5. Provide tutorial services for students who are at risk in math.   | 1, 5                | Budget                | Admin. & Teachers         | Ongoing   | DE, FCAT  | b, st, im  |
| 6. Provide differential instruction for our lowest performing 25% of students within each classroom.   | 1,5                 | Budget                | Admin. & Teachers         | Ongoing   | DE, FCAT  | st, im   |
| 7. Continue Math Mentors Team to enhance Math Leadership and support instruction on CCSS/ NGSSS.   | 1-7                 | Lack of PD time       | Admin. & Teachers         | Ongoing   | Lesson plans, classroom observations              | st, or   |
| 8. Provide advanced math students enrichment opportunities through differential instruction and SECME.   | 1-7                 | Budget                | Admin. & Teachers         | Ongoing   | SECME roster                                      | b  |
| 9. Provide training for implementation of 2012-2013 SCPS Math Instructional Plan.  | 1-7                 | Resources             | Admin. & Teachers         | Ongoing   | Training roster                                   | or   |
| 10. Teachers will utilize SCPS Curriculum Toolboxes to improve students’ math skills.  | 1-7                 | Funding, training     | Administratio n, Teachers | Ongoing   | DE, FCAT  | (b), (im), (t), (st)                                   |

**RESOURCES:** Budget (b) Instructional Materials (im) Other Resources (or) Staffing (st) Student Support Service (sss) Technology (tech) Title I,II,III (TI, TII, TIII) Training (t)

\*For the “C” schools only a mid-year data analysis will be submitted as an addendum.

## WRITING GOALS

*Aligned with Strategic Plan System Initiative B*

**Writing Goal #1:** To increase the percent of accountability group students achieving proficiency (Score 4.0+) on the 2013 FCAT Writing

**Writing Goal #2:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving proficiency (Score 4.0+) on the 2013 FCAT Writing

**Writing Goal #3:** To increase the percent of accountability group students achieving high standards (Score 6.0) on the 2013 FCAT Writing

**Writing Goal #4:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving high standards (Score 6.0) on the 2013 FCAT Writing

| Writing Goals 1 thru 4                    | Current % | # of #    | % +/- | Expected % |
|---|-----------|-----------|-------|------------|
| 1. Proficiency Score 4.0+                 | 82.2%     | 106 / 129 | 3.0%  | 85.2%      |
| 2. Proficiency Score 4.0+ in subgroups:   |           |           |       |            |
| White                                     | 80.3%     | 61 / 76   | 3.0%  | 83.3%      |
| Black                                     | 78.9%     | 15 / 19   | 3.0%  | 81.9%      |
| Hispanic                                  | 92.0%     | 23 / 25   | 3.0%  | 95.0%      |
| ELL                                       | 100.0%    | 4 / 4     | 0.0%  | 100.0%     |
| SWD                                       | 57.7%     | 15 / 26   | 3.0%  | 60.7%      |
| ED  | 75.5%     | 40 / 53   | 3.0%  | 78.5%      |
| 3. High standards Score 6.0               | 0.0%      | 0 / 129   | 30.0% | 30.0%      |
| 4. High standards Score 6.0 in subgroups: |           |           |       |            |
| White                                     | 0.0%      | 0 / 76    | 5.0%  | 5.0%       |
| Black                                     | 0.0%      | 0 / 19    | 5.0%  | 5.0%       |
| Hispanic                                  | 0.0%      | 0 / 25    | 5.0%  | 5.0%       |
| ELL                                       | 0.0%      | 0 / 4     | 5.0%  | 5.0%       |
| SWD                                       | 0.0%      | 0 / 26    | 5.0%  | 5.0%       |
| ED  | 0.0%      | 0 / 53    | 5.0%  | 5.0%       |

**Action Plan**

| Strategy   | Writing Goal Number(s) | Anticipated Barriers | Person(s) Responsible | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies (DA, FCAT, etc.) | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|------------------------|----------------------|-----------------------|---|--|--|
| 1. Provide training for teachers on FCAT Writes 2.0 Rubric and Anchor Papers.  | 1-4                    | Lack of PD time      | Admin., Teachers      | Ongoing   | DA, FCAT                                     | (t), (sss), (st)                                       |
| 2. Purchase and implement materials to enhance instruction of writing skills.  | 1-4                    | Funding              | Admin., Teachers, PTA | Ongoing   | DA, FCAT                                     | (b), (im)  |
| 3. Administer SCPS writing prompts and DAs to students in grades K-5 three times a year and assess according to the FCAT 2.0 Writing Rubric and Anchor Papers. | 1-4                    | Lack of PD time      | Admin., Teachers      | Ongoing   | DA, FCAT                                     | (im), (or)   |
| 4. Provide writing tutorial services for at risk students.   | 3                      | Funding              | Admin., Teachers      | Ongoing   | DA, FCAT                                     | (b),(im), (or), (sss)                                  |
| 5. Provide advanced writing students enrichment opportunities through differential instruction.  | 2                      | Funding              | Admin., Teachers      | Ongoing   | DA, FCAT                                     | (b), (im), (or)  |
| 6. Teachers will utilize SCPS Curriculum Toolboxes to improve students' writing skills.  | 1-4                    | Funding, training    | Admin., Teachers      | ongoing   | DA, FCAT                                     | (b), (im), (t), (st)                                   |
| 7. Disseminate FCAT 2.0 information and grade level expectations to parents via FCAT Curriculum Parent Night.  | 1-4                    | Resources            | Admin., Teachers      | Ongoing   | FCAT   | st, or   |

**RESOURCES:** Budget (b) Instructional Materials (im) Other Resources (or) Staffing (st) Student Support Service (sss) Technology (tech) Title I,II,III (TI, TII, TIII) Training (t)

\*For the “C” schools only a mid-year data analysis will be submitted as an addendum.

## SCIENCE GOALS

*Aligned with Strategic Plan System Initiative B*

*Elementary (Grade 5) and Middle School (Grade 8) FCAT*

**Science Goal #1:** To increase the percent of accountability group students achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Science

**Science Goal #2:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving proficiency (Level 3+) on the 2013 FCAT 2.0 Science

**Science Goal #3:** To increase the percent of accountability group students achieving high standards (Level 4+) on the 2013 FCAT 2.0 Science

**Science Goal #4:** To increase the percent of accountability group students in the following subgroups (Ethnicity, ELL, SWD, ED) achieving high standards (Level 4+) on the 2013 FCAT 2.0 Science

| Science Goals 1 thru 4                   | Current % | # of #    | % +/- | Expected % |
|--|-----------|-----------|-------|------------|
| 1. Proficiency Level 3+                  | 73.8%     | 110 / 149 | 3.0%  | 76.8%      |
| 2. Proficiency Level 3+ in subgroups:    |           |           |       |            |
| White                                    | 79.4%     | 81 / 102  | 3.0%  | 82.4%      |
| Black                                    | 60.0%     | 3 / 5     | 3.0%  | 63.0%      |
| Hispanic                                 | 53.3%     | 16 / 30   | 3.0%  | 56.3%      |
| ELL                                      | 50.0%     | 1 / 2     | 3.0%  | 53.0%      |
| SWD                                      | 80.0%     | 24 / 30   | 3.0%  | 83.0%      |
| ED                                       | 58.5%     | 24 / 41   | 3.0%  | 61.5%      |
| 3. High standards Level 4+               | 32.2%     | 48 / 149  | 3.0%  | 35.2%      |
| 4. High standards Level 4+ in subgroups: |           |           |       |            |
| White                                    | 38.2%     | 39 / 102  | 3.0%  | 41.2%      |
| Black                                    | 40.0%     | 2 / 5     | 3.0%  | 43.0%      |
| Hispanic                                 | 13.3%     | 4 / 30    | 3.0%  | 16.0%      |
| ELL                                      | 0.0%      | 0 / 2     | 50.0% | 50.0%      |
| SWD                                      | 50.0%     | 15 / 30   | 3.0%  | 53.0%      |
| ED                                       | 24.4%     | 10 / 41   | 3.0%  | 27.4%      |

**Action Plan**

| Strategy   | Science Goal Number(s) | Anticipated Barriers | Person(s) Responsible               | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies (DA, FCAT, EOC, etc.) | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|------------------------|----------------------|-------------------------------------|---|---|--|
| 1. Conduct an assessment at the beginning of the school year at each grade level to determine instructional needs of the students. | 1-3                    | Resources            | Admin. & Teachers                   | Baseline  | DE, Science Fusion Materials                      | or, tech   |
| 2. Disseminate FCAT 2.0 information and grade level expectations to parents via FCAT Curriculum Parent Night.                      | 1-3                    | Resources            | Admin., Teachers                    | Ongoing   | FCAT  | st, or   |
| 3. Expand use of "Writing in Science" strategies.  | 1-3                    | Lack of PD time      | Admin. & Teachers                   | Ongoing   | Lesson plans, FCAT                                | b, im, or  |
| 4. Continue Science Leadership TASK Force Team to enhance Science Leadership and support instruction on CCSS/NGSSS.                | 1-3                    | Lack of PD time      | Admin. & Teachers                   | Ongoing   | Lesson plans, classroom observations              | b, st  |
| 5. Provide advanced science students enrichment opportunities through differentiated instruction and SECME.                        | 1-3                    | Funding              | Admin. & Teachers                   | Ongoing   | SECME roster                                      | b, or  |
| 6. Provide training for implementation of 2012-2013 SCPS Science Instructional Plan.   | 1-3                    | Resources            | Admin. & Teachers                   | Ongoing   | DE, FCAT  | st, or   |
| 7. Teachers will utilize SCPS Curriculum Toolboxes to improve students' science skills.  | 1-3                    | Funding, training    | Administration, Teachers            | ongoing   | DE, FCAT  | (b), (im), (t), (st)                                   |
| 8. Continue to implement Robotics throughout the 2012-2013 school year.  | 1-3                    | Funding              | Admin, Gifted Talented Teacher      | ongoing   | DE, FCAT  | b, im. or, st  |
| 9. Continue to have students participate in the yearly Science Fair.   | 1-3                    | Resources            | Teachers                            | ongoing   | DE, FCAT  | or   |
| 10. Implement the departmentalization model in 5 <sup>th</sup> grade for core content areas.                                       | 1-3                    | Scheduling           | Admin, 5 <sup>th</sup> Gr. Teachers | ongoing   | DE, FCAT  | im, or, st,  |

**RESOURCES:** Budget (b) Instructional Materials (im) Other Resources (or) Staffing (st) Student Support Service (sss) Technology (tech) Title I,II,III (TI, TII, TIII) Training (t)

\*For the "C" schools only a mid-year data analysis will be submitted as an addendum.

## ADVANCED COURSEWORK GOALS

*Aligned with Strategic Plan System Initiative A*

**Advanced Coursework Goal #1: To increase the percent of students “participating” in advanced coursework**  
**Advanced Coursework Goal #2: To increase the percent of students “performance” in advanced coursework**

Elementary School: Middle School level coursework  
 Middle School: High school level coursework  
 High School: Accelerated Coursework: (HS Accountability formula)

| Advanced Coursework Goals 1 and 2 | Current % | # of # | % +/- | Expected % |
|-----------------------------------|-----------|--------|-------|------------|
| 1. Level of Participation         | 75.0%     | 36/48  | 3.0%  | 78.0%      |
| 2. Level of Performance           | 100.0%    | 36/36  | 0.0%  | 100.0%     |

### Action Plan

| Strategy   | Advanced Coursework Goal Number(s) | Anticipated Barriers | Person(s) Responsible                   | Evaluation Schedule (end of year, etc.) | Evaluation Tools/Strategies (Skyward) | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|------------------------------------|----------------------|---|---|---------------------------------------|--|
| 1. Implement 2 PRIMES classes in 5 <sup>th</sup> grade and 1 PRIMES in 4 <sup>th</sup> grade.          | 1-2                                | Budget               | Admin, Teachers                         | All                                     | DE, FCAT                              | im, tech   |
| 2. Continue Math Mentors Team to enhance Math Leadership and support instruction on CCSS/NGSSS.        | 1-2                                | Resources            | Admin, Teachers.                        | All                                     | DE                                    | st, t, im  |
| 3. Expand use of “Writing in Math” strategies.   | 1-2                                | Lack of PD           | Admin, teachers, writing express leader | All                                     | DE                                    | st, t, im  |
| 4. Continue DE item analysis training to evaluate skill acquisition in math.                           | 1-2                                | Technology           | Admin and teachers                      | All                                     | DE, DE item analysis spreadsheets     | tech, t  |
| 5. Provide advanced math students enrichment opportunities through differential instruction and SECME. | 1-2                                | Budget               | Admin. & Teachers                       | ongoing                                 | SECME roster                          | b  |
| 6.. Provide training for implementation of 2012-2013 SCPS Math Instructional Plan.                     | 1-2                                | Resources            | Admin. & Teachers                       | ongoing                                 | Training roster                       | or   |
| 7. Continue to implement Robotics throughout the 2012-2013 school year.                                | 1-2                                | Funding              | Admin, Gifted Talented Teacher          | ongoing                                 | DE, FCAT                              | b, im. or, st  |



|   |     |                        |                                     |         |          |               |
|---|-----|------------------------|-------------------------------------|---------|----------|---------------|
| 9. Implement the departmentalization model in 5 <sup>th</sup> grade for core content areas. | 1-2 | Scheduling             | Admin, 5 <sup>th</sup> Gr. Teachers | ongoing | DE, FCAT | im, or, st,   |
| 10. Offer Virtual School Opportunities on our campus during the 2012-2013 school year       | 1-2 | Scheduling, technology | Admin, ETF                          | ongoing | DE, FCAT | im, or, st, t |
| 11. Implement Gifted/Talented Cluster Classes   | 1-2 | Scheduling             | Admin, Teachers                     | ongoing | DE, FCAT | im, or, st,   |

## DISCIPLINE GOALS

**Aligned with Strategic Plan System Initiative C**

**Discipline Goal #1: To reduce the disparity of the following subgroups (Ethnicity, ELL, SWD, ED) receiving disciplinary referrals (duplicated)**  
**Discipline Goal #2: To reduce the disparity of the following subgroups (Ethnicity, ELL, SWD, ED) receiving an out-of-school suspension (unduplicated)**

\*Each school should have at least one discipline goal for referrals and one goal for out-of-school suspensions. Additional goals may be added as needed.

| Discipline Goals 1 and 2                    | Subgroup | Current % | Expected % |
|---|----------|-----------|------------|
| 1. Discipline referrals (duplicated)        | Black    | 37.5%     | 32.5%      |
| 2. Out-of-school suspensions (unduplicated) | White    | 51.3%     | 46.3%      |

### Action Plan

| Strategy  | Discipline Goal Number(s) | Anticipated Barriers | Person(s) Responsible                         | Evaluation Schedule (end of year, etc.) | Evaluation Tools/Strategies              | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|---|---------------------------|----------------------|---|---|--|--|
| 1. Continue school wide behavior plan to include recognition and rewards (i.e. FISH! Awards: Cafeteria Rewards and Lunch with Administrators, Bait Shop, etc.)  | 1,2                       | Resources            | Administration, Teachers, Students            | Ongoing                                 | Progress Reports, Report Cards, RtI data | (or), (st), (t)  |
| 2. Continue character education plan for individual students based on behavior, academic performance, teacher reviews and the specific needs of each student.   | 1,2                       | Resources, funding   | Administration, Teachers                      | Ongoing                                 | Progress Reports, Report Cards, RtI data | (b), (im), (or), (sss), (st), (t)                      |
| 3. Continue Positive Behavior Support Program across our campus to reinforce school wide rules, provide support in the RtI process, and recognize students for making positive behavior choices.          | 1,2                       | Beliefs, resources   | Administration, Teachers, Guidance Counselors | Ongoing                                 | Progress Reports, Report Cards, RtI data | (b), (or), (sss), (st), (t)                            |
| 4. Continue RtI Leadership Team to provide support and training in identifying students in RtI Academic & Behavior Tiers 1-3, providing accommodations as well as interventions, and evaluating progress. | 1,2                       | Resources            | Administration, Teachers, Guidance Counselor  | Ongoing                                 | Progress Reports, Report Cards, RtI data | (b), (or), (sss), (st), (t)                            |
| 5. Implement netiquette training re: the safe use of technology.  | 1,2                       | Resources            | Administration, Guidance                      | Ongoing                                 | End of training assessment               | (b), (im), (or), (t)                                   |
| 6. Implement through PBS a student mentor program.  | 1,2                       | Resources            | Admin, PBS Team, Teachers                     | Ongoing                                 | Roster, PBS Team Meeting. Minutes        | or, st   |

## ON-TIME PROMOTION GOALS

*Aligned with Strategic Plan System Initiative A*

*(Elementary and Middle School)*

**On-time Promotion Goal #1: To increase the percent of students advancing with their age-level peers**

**At-Risk Promotion Goal #2: To increase the percent of At-Risk students advancing with their age-level peers**

Elementary School: Percent of students non-retained in all grades

Middle School: Percent of students non-retained in all grades

Elementary School: Percent of At-Risk students (qualify for Free or Reduced Lunch) retained in all grades

Middle School: Percent of At-Risk students (qualify for Free or Reduced Lunch) retained in all grades

| Graduation/On-time promotion/At-Risk Graduation Goals 1 and 2 | Current % | # of #  | % +/- | Expected % |
|---|-----------|---------|-------|------------|
| 1. Graduation/On-time Promotion Level of Performance          | 100.0%    | 777/777 | 0.0%  | 100.0%     |
| 2. At-Risk Graduation Level of Performance                    | 100.0%    | 220/220 | 0.0%  | 100.0%     |

### Action Plan

| Strategy  | Graduation/Promotion Goal Number(s) | Anticipated Barriers           | Person(s) Responsible               | Evaluation Schedule (end of year, etc.) | Evaluation Tools/Strategies         | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|---|-------------------------------------|--------------------------------|-------------------------------------|---|-------------------------------------|--|
| 1. Utilize SIPPS Curriculum with Rtl Academics Tier 3 students.   | 1 & 2                               | Scheduling                     | Reading Coach & Teachers            | Ongoing & end of year                   | FCAT, FAIR, DRA, PASI/PSI, SRI      | b, im, t   |
| 2. Provide tutorial program within the school day to accelerate student learning.   | 1 & 2                               | Funding                        | Reading Coach, Teachers, and Admin. | Ongoing & end of year                   | FCAT, FAIR, DRA, PASI/PSI, SRI      | b, im, t, st   |
| 3. Provide small group instruction and differentiated instruction through small group instruction, Walk to Success intervention, and technology programs. | 1 & 2                               | Resources                      | Reading Coach, Teachers, and Admin. | Ongoing & end of year                   | FCAT, FAIR, DRA, PASI/PSI, SRI, DAs | b, im, t, st, or, tech                                 |
| 4. Provide and promote use of FCAT Focus student practice online resource and at school FCAT Focus Intervention groups in Spring 2012.                    | 1 & 2                               | Beliefs, Funding               | Coach, Teachers, ETF, & Admin.      | Ongoing & end of year                   | FCAT                                | tech, t  |
| 5. Implementing Making Meaning Intervention Program for Tier 3 interventions  | 1 & 2                               | Scheduling, funding, resources | Reading Coach, ESE Teachers, Admin  | Ongoing                                 | DE, FCAT                            | b, im, or,   |
| 6. Continue Summer Learning Camp for Level 1 3 <sup>rd</sup> Grade students   | 1 & 2                               | Funding, resources             | Admin, teachers                     | Ongoing                                 | DE, FCAT                            | b, im, or, st  |
| 7. Continue ESE After School Tutorial for Level 1 and 2 students  | 1 & 2                               | Funding, Staff, Resources      | Admin, ESE Teachers                 | Ongoing                                 | DE, FCAT                            | b, im, or, st  |

## EXTRACURRICULAR ACTIVITIES GOAL(S)

*Aligned with Strategic Plan System Initiative C*

**Extracurricular Activities Goal #1: To reduce the disparity in representation of the following subgroups (Ethnicity, ELL, SWD, ED) participating in extracurricular activities**

Elementary: chorus, safety patrol, student council, TV production

Middle: Beta Club, NJHS, SECME, cheerleading, cross-country, track and field, volleyball

High: Mu Alpha Theta, NHS, Science Fair, Student Government, baseball, basketball, cheerleading, softball, tennis  
(Each school should have at least one extracurricular activity goal. Additional goals may be added as needed.)

\*School provided data

| Extracurricular Activity Goal #1 | Subgroup | Current % | Expected % |
|----------------------------------|----------|-----------|------------|
| 1. Activity: TV Production       | Black    | 20.0%     | 50.0%      |

### Action Plan

| Strategy   | Extracurricular Goal Number(s) | Anticipated Barriers           | Person(s) Responsible         | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|--------------------------------|--------------------------------|-------------------------------|---|-----------------------------|--|
| 1. Promote involvement in TV Production at the club overview meetings and announcements on the JWE TV news describing roles available on the news team.                    | 1                              | Resources, Staffing            | ETF                           | Ongoing   | TV Production Roster        | st, im   |
| 2. Promote the benefits of involvement in TV Production with all eligible students in Grades 3-5 during fall and prior to spring TV Production crew selections commencing. | 1                              | Resources, Staffing            | ETF                           | Ongoing   | TV Production Roster        | st, im   |
| 3. Encourage diversity among members of the JWE TV Production crew as ETF teacher creates class lists based on student interest/application forms.                         | 1                              | Resources, Staffing            | ETF                           | Ongoing   | TV Production Roster        | st, im   |
| 4. Safety Patrols in 5 <sup>th</sup> Grade   | 1                              | Resources                      | 5 <sup>th</sup> Grade Teacher | Ongoing   | Roster                      | st, im   |
| 5. Student Council in 5 <sup>th</sup> Grade  | 1                              | Resources                      | 5 <sup>th</sup> Grade Teacher | Ongoing   | Roster                      | st, im   |
| 6. Chorus  | 1                              | Resources                      | Music Teacher                 | Ongoing   | Roster                      | st, im   |
| 7. Cross County Running Club   | 1                              | Resources, Scheduling, funding | PE Teacher                    | Ongoing   | Roster                      | b, im, or, st  |

|             |   |                                      |                                  |         |        |               |
|-------------|---|--------------------------------------|----------------------------------|---------|--------|---------------|
| 8. SECME    | 1 | Resources,<br>Scheduling,<br>funding | 5 <sup>th</sup> Grade<br>Teacher | Ongoing | Roster | b, im, or, st |
| 9. Robotics | 1 | Resources,<br>Scheduling,<br>funding | Gifted<br>Talented<br>Teacher    | Ongoing | Roster | b, im, or, st |

## SCHOOL DEFINED GOAL

\*All Seminole County Public Schools are providing ePathways for their students. Schools are highly encouraged to include an ePathways goal in their 2012-2013 SIP.

Examples include: Elementary schools – Languages, on-line acceleration, PRIMES 5, PRIMES 4, ACCEL, etc.

Middle schools – Virtual options, ACCEL, etc.

High schools – Virtual options, Flex hours, ACCEL, etc.

Other school defined goals may be added.

**Goal #1: Begin year one implementation of school wide STEM initiative as Walker’s e-pathway.**

| School Defined Goal  | Current | # of #- | % +/- | Expected |
|--|---------|---------|-------|----------|
| To introduce students and parents to STEM district and school initiative, and building a strong framework with cohort schools and the community. | 0.0%    | 777/777 | 85.0% | 85.0%    |

\*If necessary adjust table headings to reflect the needs suited to the goal.

### Action Plan

| Strategy  | Anticipated Barriers                    | Person(s) Responsible                      | Evaluation Schedule (end of year) | Evaluation Tools/Strategies | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|---|---|--|-----------------------------------|-----------------------------|--|
| Introduce Science, Technology, Engineering and Math initiative which will introduce K-5 students to more rigorous math and science curriculum, and prepare students for future STEM career paths. | Resources, Student motivation           | Admin, Teachers                            | ongoing                           | DE, FCAT                    | b, im, or, tech, t                                     |
| Participate in the MFAS Study as a treatment group/school in grades K and 1 <sup>st</sup> .   | Teacher motivation                      | Admin, MFAS District Facilitator, Teachers | ongoing                           | DE                          | or   |
| Continue working on school garden to promote the outdoor classroom.   | Teacher motivation, funding, scheduling | Admin, Teachers                            | ongoing                           | Garden Growth               | b, im, or  |
| Work with cohort middle and high schools for vertical alignment.  | Scheduling, Resources, Funding          | Admin, Teachers                            | ongoing                           | District FCAT Data          |  |

## PROFESSIONAL DEVELOPMENT PLAN

| PD Activity                              | SIP Goal #           | Date or Schedule                 | Instructional/Other Needs Addressed | PD Participants (e.g. PLC, subject, grade level, or school-wide) | # Anticipated Participants | # Actual Participants | Position(s) Responsible        |
|--|----------------------|----------------------------------|-------------------------------------|--|----------------------------|-----------------------|--------------------------------|
| Staff Meeting – Assessment Overview      | R/M/S/W Goals 1-8    | 8/7/12                           | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration                 |
| Who Moved My Cheese Book Study           | R/M/S/W Goals 1-8    | 9/14/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Teacher Websites                         | R/M/S/W Goals 1-8    | 2/6/13                           | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Vertical Articulation                    | R/M/S/W Goals 1-8    | 5/1/13                           | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Common Assessments                       | R/M/S/W Goals 1-8    | 10/31/12, 11/28/12, 12/12/12     | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Curriculum/Lesson Alignment              | R/M/S/W Goals 1-8    | 10/25/12                         | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Positive Behavior Support                | Discipline Goals 1-2 | 8/20/12, 11/6/12, 2/5/13, 5/7/13 | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Deliberate Practice/IObservation/Marzano | R/M/S/W Goals 1-8    | 8/22/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Math Manipulatives                       | Math Goals 1-8       | 1/30/13                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| MTSS/RtI                                 | R/M/S/W Goals 1-8    | 9/13/12                          | Improving Student Achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Scales and Rubrics                       | R/M/S/W Goals 1-8    | 9/27/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Discovery Education: Reports/Resources   | R/M/S/W Goals 1-8    | 9/28/12, 10/5/12                 | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Math Interventions                       | Math Goals 1-8       | 2/20/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Writing                                  | Writing Goals 1-4    | 9/10/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |
| Student Data Notebooks                   | R/M/S/W Goals 1-8    | 12/5/12                          | Improving student achievement       | All instructional personnel                                      | 65                         | 65                    | Administration & Reading Coach |

|                     |                      |         |                                  |                                |    |    |                                   |
|---------------------|----------------------|---------|----------------------------------|--------------------------------|----|----|-----------------------------------|
| Unpacking Standards | R/M/S/W<br>Goals 1-8 | 10/3/12 | Improving student<br>achievement | All instructional<br>personnel | 65 | 65 | Administration &<br>Reading Coach |
|---------------------|----------------------|---------|----------------------------------|--------------------------------|----|----|-----------------------------------|



# BUDGET SUMMARY OF SCHOOL IMPROVEMENT DOLLARS 2011-2012

**INCOME:**

|                      |                |
|----------------------|----------------|
| Original Allocation: | 790.00         |
| Adjustment:          | 1828.00        |
| Carry Over:          | 6697.16        |
| <b>Total Income:</b> | <b>9315.16</b> |

| EXPENDITURES       | ACTUAL COST | BALANCE |
|--------------------|-------------|---------|
| Beginning Balance  |             | 9315.16 |
| Classroom Supplies | 1766.60     | 7548.56 |

Start with your beginning balance

**CARRY OVER:**

Total carry over for 2012-2013:      \$7548.56

This carry over will be spent on Classroom Supplies, Subs, and Travel (Delete this statement if carry over is less than \$1000)

## **ADDENDUM 1**

### **MULTI-TIERED SYSTEM OF SUPPORTS (MTSS)/RESPONSE TO INTERVENTION (RtI)**

**Provide the information describing the components and processes associated with Multi-Tiered System of Supports (MTSS) Response to Intervention (RtI) at your school. Please briefly respond to each of the items below:**

**1. Identify the members of your school's MTSS Leadership Team.**

Michael Pfeiffer, Principal; Rebecca Cardounel, Assistant Principal; Angie Conway, Guidance Counselor; Sara Perkins, Reading Specialist; Ann Bridges & Lisa Booher, ESE Teachers; and general education teachers serve on the MTSS Leadership Team at Joan Walker Elementary.

Michael Pfeiffer, Principal; Rebecca Cardounel, Assistant Principal; Angie Conway, Guidance Counselor; Sara Perkins, Reading Specialist; Ann Bridges & Lisa Booher, ESE Teachers; Jill St. John, First Grade Teacher; Rosa Pasqual, Second Grade Teacher; Cynthia Scheller, Fourth Grade Teacher; Beverley Price, Fifth Grade Teacher; Pamela Neal, Media Specialist; Mary Futch, Assistant; Wendi Acey-Seeman, PE/Health Teachers; and Cathy Smith, Front Office Secretary are members of our MTSS Behavior Leadership Team and have attended Positive Behavior Support (PBS) Training. Both teams are dedicated to identifying the tiered intervention necessary to allow the student to be successful behaviorally and academically.

**2. Describe how your school's MTSS Leadership Team functions (e.g. meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?**

Joan Walker Elementary's MTSS Leadership Team focuses on the success of all of our students. This team will focus on a collaborative approach for progress monitoring the academic growth of our students throughout the 2012-2013 school year. Our MTSS Leadership Team will focus on monitoring students through cross articulation sessions and data analysis, both academically and behaviorally to measure growth and the students' response to intervention. Our team will also play an integral role for support and leadership at our MTSS/Student Study Team meetings, Team Leader meetings, PLCs, Grade Level Meetings, and Professional Development Meetings. The Behavior Leadership Team will meet monthly to review discipline data collected through our district student information system and will present this on a regular basis to the staff.

**3. Describe the role of your school's MTSS Leadership Team in the development and implementation of the SIP.**

Joan Walker Elementary's MTSS Leadership Team's mission is to track and monitor the growth of our students throughout the 2012-2013 school year. This team will suggest interventions and accommodations, based on each student's individual needs, to enable each student to make gains. Our goal is for all students to continue to make academic and behavioral growth, and the MTSS Leadership Team will be analyzing progress on a regular basis. This MTSS team will meet to discuss student data on an ongoing basis. The MTSS team will meet with teachers on our designated Student Study day each week and also during meetings throughout the school year. Students will receive an additional thirty minutes of instruction through our Walk to Success model. Interventions will be implemented and documented for our below level students.

The purpose of the Behavior Leadership team is to facilitate the decisions related to establishing expectations to support and measure appropriate behaviors and academic growth. Students who experience continued difficulty with management of their own behavior will receive appropriate interventions/accommodations according to the Seminole County Student Code of Conduct or the individual BIP within their classrooms. Students with repeated discipline infractions requiring repeated administrative involvement will be considered Tier II and brought to the MTSS Leadership Team for review and consideration of additional interventions. The team will work with the school psychologist, social worker, and school board nurse if the specific student case requires their resources. Parent involvement will be critical. If the child fails to improve their behavior within a period of time, then a student referral will be completed through guidance, Tier III interventions will be implemented, and possible evaluation for exceptional education services.

We have implemented the 3 Tiered Model across our campus. The Leadership Teams will provide training to teachers regarding MTSS, interventions, and Positive Behavior Support through staff development meetings, team meetings and professional learning communities. At any time the teacher can request assistance from the team. The team will offer the classroom teachers strategies for interventions with both academics and behavior.

**4. Describe the data source and data management system used to summarize tiered data for Reading, Mathematics, Science, Writing, and Behavior.**

Our data is maintained and tracked in the EdInsight, Skyward, Discovery Ed. The team will look at FCAT data, DE, DRA, progress monitors, other academic data, and discipline data. The MTSS team along with the teachers will continue to monitor the progress of students in each tier. The core academic program with small guided groups and the behavior leadership program with guidelines to success will be provided to all students. This is Tier I or the core curriculum and behavior plan. If students do not make progress, more intensive services and targeted interventions will be provided to students individually or in a small group setting in addition to the regular curriculum and general behavioral guidelines. This is Tier II. At this time students may be referred to the MTSS team or if needed a behavior plan may be initiated. The plans will be closely monitored by the team. If after given more time and direct interventions the student is still unsuccessful, the student would be referred for Tier III through student study for consideration for additional testing and or special education services.

**5. Describe how the school-based MTSS Leadership Team will align functions (e.g. meeting topics/agenda items with ongoing progress monitoring of core, supplemental, and intensive support.**

MTSS Leadership Team members have attended SCPS district MTSS training. Walker Elementary staff members will continue to receive information on MTSS at faculty meetings, Wednesday Professional Development Meetings, and as needed at weekly Team Leader meetings. Additional training will be held in Professional Learning Communities and individual grade level meetings to focus on providing general education accommodations and support to keep students in Tier I, both academically and behaviorally.

**6. Describe the plan to train staff on MTSS.**

The Joan Walker Elementary staff will continue to revisit and revise the plan if needed and continue the implementation of a school wide behavioral plan. The Behavior Leadership process establishes a means of reaching consensus in an organization. This communication strategy is vital to developing interventions for students with behavioral concerns. It also establishes the understanding that student academic and behavioral success depends on everyone collaborating to meet the students' individual needs.

During the last five years, staff development has been conducted on academic interventions using the Walk to Intervention model. During professional development sessions, in PLCs, and at duty time meetings the role of the MTSS Team, clarifications regarding interventions, resources, and the MTSS process were explained to the staff. The MTSS Team meets regularly throughout the school year. This focus will be continued during the 2012-13 school year with an additional emphasis on differential instruction, acceleration, and enrichment. At the end of the school year we will reflect on our progress, revise procedures and plan to provide additional PLCs for the 2012-2013 school year.

## **ADDENDUM 2 – LITERACY LEADERSHIP TEAM (LLT)**

Please briefly respond to each of the items below:

**1. Identify the members of your school’s Literacy Leadership Team (LLT).**

The members of the Literacy Leadership Team shall be comprised of, but not limited to, the following Walker staff members:

- Michael Pfeiffer, Principal
- Rebecca Cardounel, Assistant Principal
- Sara Perkins, Literacy Specialist
- Pam Neal, Media Specialist
- Ann Bridges & Catherine Smithers, ESE Teachers
- Rosa Pascual, Primary Teacher
- Joan Smith, AR Representative
- Cynthia Scheller, Intermediate Teacher

**2. Describe how your school’s LLT functions (e.g. meeting processes and roles/functions).**

The Literacy Leadership Team at Walker Elementary will play an integral leadership role for promoting literacy excellence for all students at Walker Elementary. Literacy excellence will be developed through student motivation, engagement, and achievement levels.

The LLT will synthesize the data for student performance data for reading and writing with the goal of promoting literacy support strategies with a vision of developing a clear picture of what currently exists and what is needed to improve literacy for all learners. Based on this review, the LLT will set literacy goals that are data driven and will be evaluated on an ongoing basis.

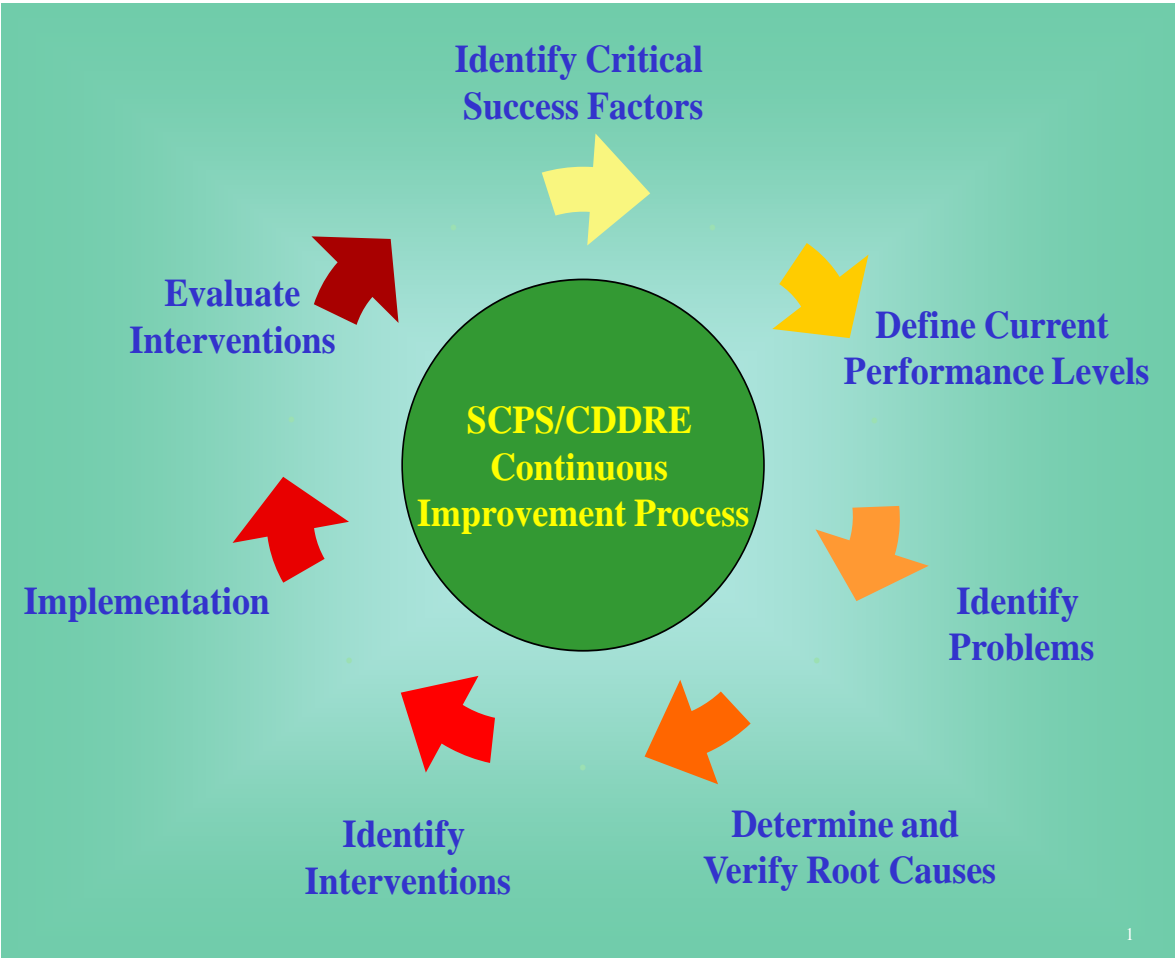
**3. What will be the major initiatives of the LLT this year?**

- To promote the love of reading for ALL students, parents and staff.
- To implement an Accelerated Reader (AR) continuum for all grades.
- To assist with scheduling for assessments (DE, SRI, PSI, PASI, FLKRS).
- To provide materials and resources needed for monitoring student’s progress such as Ongoing Progress Monitoring (OPM) assessments.
- To promote reading through the use of technology (Fast ForWord, Read About, Tune in to Reading and Accelerated Reader Program).
- To support intervention for students in the lowest quartile for reading or writing.
- To support intervention for students needing an accelerated focus in reading or writing.
- To communicate to the staff school initiatives and/ or concerns in relation to reading and writing.
- To initiate a summer reading program as outlined by Seminole County Public School District.
- To develop incentives for promoting reading.
- To create and monitor a Literacy web site to be used as a resource for teachers and parents.
- To keep the staff up to date on the latest trends and updates in literacy education.

### ***ADDENDUM 3 –LESSON STUDY***

**Please briefly summarize how professional development activities related to “Lesson Study” will be appropriately incorporated into the Action Plans included in the Goals of your School Improvement Plan.**

The Joan Walker Elementary staff will participate in Lesson Studies and PLCs to further develop differential instructional strategies and enhance writing instruction. Our teachers will be provided opportunities to observe teachers’ best practices including differential instruction and writing instruction incorporating high quality literature as well as the 6+1 Traits of Writing. Afterward, teams will be provided time to debrief and discuss instructional practices observed and how they directly impacted student learning. Initial and follow-up sessions are scheduled to help facilitate growth and direction. Through these Lesson Studies our PLCs will be strengthened. Additionally, SCPS District Writing Specialists will collaborate with JWES teachers to facilitate professional growth through lesson study and discussion of best practices in teaching writing. Joan Walker Elementary will also work with Developmental Studies Center to seek clarification when necessary.



## ADDENDUM 5 - PARENT INVOLVEMENT GOAL(S)

Based on the analysis of 2011-2012 parent involvement data, identify and define areas in need of improvement in 2012-2013.  
How will the school correlate the parental involvement activities with student achievement?

**Goal #1: Continue to increase the percent of parents registered for the Skyward Parent Portal.**  
**Goal #2: Increase PTA Membership**

| Parent Involvement Goal(s)   | Current | # of #- | % +/- | Expected |
|--|---------|---------|-------|----------|
| 1. Communicate the positive benefits of the Parent Portal in Skyward | 54.0%   | 414/766 | 46.0% | 100.0%   |
| 2. Increase PTA Membership Enrollment                                | 30.3%   | 251/766 | 54.7% | 85.0%    |

### Action Plan

| Strategy  | Parent Involvement Goal Number(s) | Anticipated Barriers               | Person(s) Responsible                              | Evaluation Schedule (baseline, mid-year, end of year, etc.) | Evaluation Tools/Strategies  | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|---|-----------------------------------|------------------------------------|--|---|--|--|
| Continue to highlight the importance to parents' usage of the Parent Portal in Skyward during parent conferences, SST meetings, our school website and newsletters. | 1                                 | Parent motivation, Internet access | Admin, Guidance, Teachers, Front Office Staff, ETF | Ongoing   | Administration, Data Entry, Secretary, and FTF will monitor enrollment | or, tech   |
| Promote PTA membership through hosting various PTA functions and events that will foster community and family involvement throughout the school year.               | 2                                 | Parent motivation                  | Admin, Teachers and Parents                        | Ongoing   | PTA Membership enrollment  | or   |

## ADDENDUM 6 - SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH (STEM) GOAL(S)

Seminole County Public Schools realizes the importance of accelerated STEM education to prepare students for the workforce of the 21st Century. At the elementary level all schools have been provided with a robotics program and participate in SECME activities. At the secondary level all schools include science, engineering, technology and mathematics in their curriculum offerings.

In the narrative below respond to what STEM practices are currently in place and what is the plan for STEM for the 2012-13 school year.

Enter narrative for STEM goal:

Currently, Walker Elementary is participating in the MFAS pilot study through the FCR-STEM. During the 2012-2013 school year, the pilot study in grades Kindergarten and 1<sup>st</sup> Grade will help teachers to diagnose critical misconceptions and errors, identify students' progress toward standard mastery, differentiate instruction based on students' understanding (i.e. individualize interventional strategies and regroup students for optimal learning opportunities), and provide students the deep understanding needed for future mathematics learning.

### Action Plan

| Strategy   | Anticipated Barriers  | Person(s) Responsible                                       | Evaluation Schedule (mid-year, end of year) | Evaluation Tools/Strategies | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|--|-----------------------|---|---|-----------------------------|--|
| Implement a successful and effective SECME Club that will engage students in real hands-on activities.   | Funding               | 5 <sup>th</sup> Gr. Teacher                                 | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |
| Implement a successful and effective Robotics Club that will engage students in real hands-on activities.                                      | Funding               | Gifted-Talented Teacher                                     | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |
| Implement effective and accelerated PRIMES lessons that engage and challenge students on a daily basis.  | Funding               | 4 <sup>th</sup> /5 <sup>th</sup> Gr. PRIMES Teachers, Admin | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |
| Implement a successful and effective Science Fair that will engage students in real hands-on activities and Science Labs.                      | Student Participation | 5 <sup>th</sup> Gr. Teachers, 5 <sup>th</sup> Gr. Students  | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |
| Implement a successful and effective Super Scientists activity lessons that will engage students in real hands-on activities and Science Labs. | Parent Volunteers     | Parents   | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |
| Implement a successful and effective visit to the Environmental Center that will engage students in real hands-on activities.                  | Funding               | Team Leaders  | ongoing                                     | Science FCAT, Rosters, Labs | b, im, or, st  |



## ADDENDUM 7 - CAREER AND TECHNICAL EDUCATION (CTE) GOAL(S)

Seminole County Public Schools is committed to Career and Technical Education/Vocational opportunities for all students. Beginning at the elementary level students are exposed to Career and Technical workforce related opportunities through standard based mathematics, science and social studies curriculum. At the middle and high school levels through exploratory and elective courses students experience a variety of careers that are designed to support workforce needs based on economic career predictors.

In the narrative below respond to what CTE practices are currently in place and what is the plan for CTE for the 2012-13 school year.

Enter narrative for CTE goal:  
To implement effective and innovative activities that focus on Career and Technical Education/Vocational that provide opportunities for all students

**Action Plan**

| Strategy  | Anticipated Barriers                           | Person(s) Responsible                                    | Evaluation Schedule (mid-year, end of year) | Evaluation Tools/Strategies           | Resources (b, im, or, st, sss, tech, TI, TII, TIII, t) |
|---|--|--|---|---------------------------------------|--|
| Implement a successful and effective Career Day that will engage students in real work force experiences.                   | Scheduling, Lack of Participants, Availability | Admin. , Front Office Staff, Teachers, Community Members | yearly                                      | Feedback provided, Schedules, Rosters | or   |
| Implement a successful and effective TEACH-IN that will engage students in real work force experiences.                     | Scheduling, Lack of Participants, Availability | Admin. , Front Office Staff, Teachers, Community Members | yearly                                      | Feedback provided, Schedules, Rosters | or   |
| Implement a successful and effective Vendor Day that will engage students in real work force experiences.                   | Scheduling, Lack of Participants, Availability | Admin. , Front Office Staff, Teachers, Community Members | yearly                                      | Feedback provided, Schedules, Rosters | or   |
| Implement a successful and effective Bring Your Child to Work Day that will engage students in real work force experiences. | Lack of Participants                           | Admin, Teachers  | yearly                                      | Feedback provided                     | or, st   |

## ADDENDUM 8 – COMPREHENSIVE ENGLISH LANGUAGE LEARNING ASSESSMENT (CELLA) GOALS

**Based on the analysis of 2011-2012 CELLA data, the following schools will need to complete CELLA goals:**

Elementary schools: Idyllwilde, Pine Crest, Spring Lake and Wicklow

All middle schools except Chiles and Rock Lake

All high schools except Crooms, Journeys, and Oviedo

Identify and define areas in need of improvement in 2012-2013.

**Goal #1: To increase the number of ELL students scoring proficient in the Listening and Speaking section of CELLA in 2012-2013**

**Goal #2: To increase the number of ELL students scoring proficient in the Reading section of CELLA in 2012-2013**

**Goal #3: To increase the number of ELL students scoring proficient in the Writing section of CELLA in 2012-2013**

| <b>CELLA (All students)</b>           | <b>Current</b> | <b># of #</b> | <b>% +/-</b> | <b>Expected</b> |
|---------------------------------------|----------------|---------------|--------------|-----------------|
| 1. Proficient in Listening & Speaking | 80.0%          | 16/20         | 30.0%        | 83.0%           |
| 2. Proficient in Reading              | 45.0%          | 9/20          | 25.0%        | 70.0%           |
| 3. Proficient in Writing              | 45.0%          | 9/20          | 25.0%        | 70.0%           |

### **Action Plan**

| <b>Strategy</b>   | <b>CELLA Goal Number(s)</b> | <b>Anticipated Barriers</b> | <b>Person(s) Responsible</b>           | <b>Evaluation Schedule (baseline, mid-year, end of year, etc.)</b> | <b>Evaluation Tools/Strategies</b> | <b>Resources (b, im, or, st, sss, tech, TI, TII, TIII, t)</b> |
|---|-----------------------------|-----------------------------|--|--|------------------------------------|---|
| Continue to work on skill and strategies to score proficient in the Listening and Speaking section of CELLA | 1                           |                             | Administration, Teachers, ESOL Teacher | Ongoing  | CELLA                              | b, im, st   |
| Continue to work on skill and strategies to score proficient in the Reading section of CELLA                | 2                           |                             | Administration, Teachers, ESOL Teacher | Ongoing  | CELLA                              | b, im, st   |
| Continue to work on skill and strategies to score proficient in the Writing section of CELLA                | 3                           |                             | Administration, Teachers, ESOL Teacher | Ongoing  | CELLA                              |   |

## ADDENDUM 11 – AMBITIOUS BUT ACHIEVABLE ANNUAL MEASURABLE OBJECTIVES (AAAMO)

Using baseline data from 2011, the school will reduce the achievement gap in Reading and Math by 50% by 2017.

| <b>READING<br/>AAAMO</b>   | 2011 Adjusted Proficient | 2011-2012 Proficient | 2012-2013 Goal | 2013-2014 Goal | 2014-2015 Goal | 2015-2016 Goal | 2016-2017 Goal |
|----------------------------|--------------------------|----------------------|----------------|----------------|----------------|----------------|----------------|
| All Students               | <b>75</b>                | <b>79</b>            | <b>79</b>      | <b>81</b>      | <b>83</b>      | <b>85</b>      | <b>88</b>      |
| American Indian            |                          |                      |                |                |                |                |                |
| Asian                      | 92                       | 94                   | 93             | 94             | 95             | 95             | 96             |
| Black/African-American     | 47                       | 55                   | 56             | 60             | 65             | 69             | 74             |
| Hispanic                   | 71                       | 73                   | 76             | 78             | 81             | 83             | 86             |
| White                      | 78                       | 82                   | 82             | 84             | 85             | 87             | 89             |
| English Language Learners  | 81                       |                      |                |                |                |                |                |
| Students with Disabilities | 48                       | 46                   | 57             | 61             | 65             | 70             | 74             |
| Economically Disadvantaged | 60                       | 61                   | 67             | 70             | 73             | 77             | 80             |

| <b>MATH<br/>AAAMO</b>      | 2011 Adjusted Proficient | 2011-2012 Proficient | 2012-2013 Goal | 2013-2014 Goal | 2014-2015 Goal | 2015-2016 Goal | 2016-2017 Goal |
|----------------------------|--------------------------|----------------------|----------------|----------------|----------------|----------------|----------------|
| All Students               | <b>71</b>                | <b>70</b>            | <b>76</b>      | <b>78</b>      | <b>81</b>      | <b>83</b>      | <b>86</b>      |
| American Indian            |                          |                      |                |                |                |                |                |
| Asian                      | 92                       | 88                   | 93             | 94             | 95             | 95             | 96             |
| Black/African-American     | 29                       | 39                   | 41             | 47             | 53             | 59             | 65             |
| Hispanic                   | 61                       | 63                   | 68             | 71             | 74             | 77             | 81             |
| White                      | 76                       | 75                   | 80             | 82             | 84             | 86             | 88             |
| English Language Learners  | 50                       |                      |                |                |                |                |                |
| Students with Disabilities | 34                       | 37                   | 45             | 51             | 56             | 62             | 67             |
| Economically Disadvantaged | 50                       | 51                   | 58             | 63             | 67             | 71             | 75             |

# SCHOOL ADVISORY COUNCIL SIGNATURES

**2012-2013**

**FINAL COPY**

**The School Advisory Council has assisted in the preparation of the annual school budget as well as the School Improvement Plan.**

| <b>ADMINISTRATOR</b>     | <b>DATE</b> | <b>PARENT/COMMUNITY</b> | <b>DATE</b> | <b>PARENT/COMMUNITY</b> | <b>DATE</b> |
|--------------------------|-------------|-------------------------|-------------|-------------------------|-------------|
| MICHAEL PFEIFFER         | 9/4/12      | SUZANNE DIATZIKIS       | 9/4/12      | DANIELA MITCHELL        | 9/4/12      |
|                          |             |                         |             |                         |             |
| <b>INSTRUCTIONAL</b>     |             | KIMBERLY ELLIS          | 9/4/12      | JOHANN SHERFIELD        | 9/4/12      |
| WENDI ACEY-SEEMAN        | 9/4/12      |                         |             |                         |             |
|                          |             | DAYMON LAWRENSON        | 9/4/12      | DERWIN SMALLS, SR.      | 9/4/12      |
| PAMELA NEAL              | 9/4/12      |                         |             |                         |             |
|                          |             | KELLY MARINI            | 9/4/12      | KARISA WORKMAN          | 9/4/12      |
| ROSA PASCUAL             | 9/4/12      |                         |             |                         |             |
|                          |             | ROBERT BANKERS          | 9/4/12      | TRACEY JONES BORJESSON  | 9/4/12      |
|                          |             |                         |             |                         |             |
|                          |             | SARAH HART              | 9/4/12      |                         |             |
|                          |             |                         |             |                         |             |
|                          |             |                         |             |                         |             |
|                          |             |                         |             |                         |             |
| <b>NON-INSTRUCTIONAL</b> |             |                         |             |                         |             |
| MARY FUTCH               | 9/4/12      |                         |             |                         |             |
|                          |             |                         |             |                         |             |
|                          |             |                         |             |                         |             |
|                          |             |                         |             |                         |             |